

a book of stories

Nobody Bats a Thousand

Steve Schmale

Nobody Bats A Thousand

Charles T. Kuntzleman



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Selected Works, 1990-1994 Merrill A. McPeak, 1995 General Merrill A McPeak became the 14th chief of staff of the Air Force in the fall of 1990 as the nation was beginning to adjust to the reality of Western victory in the cold war Desert Shield was ongoing Desert Storm was only a few weeks away other international crises Bosnia Somalia Rwanda Haiti lay ahead A significant downsizing of resources available to the Air Force had been under way for half a decade and there was every reason to believe this trend would continue In such circumstances the Air Force could have adopted a wait and see attitude just doing the best job they could with the hand they were dealt Instead General McPeak launched the most far reaching reorganization in the Air Force s history often getting ahead of change at a pace that confounded the Air Force rank and file This volume is a collection of documents authored by General McPeak These documents cover the period from late October 1990 when he was confirmed as chief of staff to March 1995 after his retirement from active service Many of the documents are speeches but there also are briefings messages congressional testimony a press conference transcript a letter to the president elect two magazine articles an Air Force policy directive and the only letter to an editor written by the general during his tenure Each document presents an account of his perspective on an important issue Together these documents add up to a body of work that at the same time is both wide ranging and has an impressive constancy of themes 88 figures

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