



# **MISSION IMPROBABLE**

**USING FANTASY  
DOCUMENTS TO  
TAME DISASTER**

**LEE CLARKE**

# Mission Improbable Using Fantasy Documents To Tame Disaster

**United States. Congress. House.  
Committee on Science. Subcommittee  
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## **Mission Improbable Using Fantasy Documents To Tame Disaster:**

**Mission Improbable** Lee Clarke,1999-05-15 How does the U S Post Office plan to deliver mail after atomic Armageddon How do oil industry executives intend to collect 10 million gallons of oil spilled in the Gulf of Alaska How do regulators try to convince people that everyone can be evacuated from congested Long Island after a nuclear power plant destroys itself Lee Clarke enters the world of managers and experts to find out how governments and corporations plan for massive disaster when they have no clue as to how to go about it He argues that managers create plans that are fantasy documents rhetorical tools that are used to convince audiences that experts are in charge and that all is well Provocative and written for a general audience Mission Improbable makes the case that society would be safer smarter and fairer if organizations would admit their limitations

**The role of social science research in disaster preparedness and response : hearing before the Subcommittee on Research, Committee on Science, House of Representatives, One Hundred Ninth Congress, first session, November 10, 2005.** United States. Congress. House. Committee on Science. Subcommittee on Research,2006

[The Role of Social Science Research in Disaster Preparedness and Response](#) United States. Congress. House. Committee on Science. Subcommittee on Research,2006     [Disaster Policy and Politics](#) Richard T. Sylves,2019-02-13 Disaster Policy and Politics combines evidence based research with mini case studies of recent events to demonstrate the fundamental principles of emergency management and to explore the impact that disasters have had on U S policy Paying special attention to the role of key actors decision makers at the federal state and local levels scientists engineers civil and military personnel and first responders author Richard Sylves explores how researchers contribute to and engage in disaster policy development and management The highly anticipated Third Edition explores the radical change in policy and politics after the occurrence of recent disasters such as hurricanes Irma Maria and Harvey Hawaii s false nuclear attack warning and responses to U S wildfires The book s comprehensive all hazards approach introduces students to the important public policy organizational management and leadership issues they may need as future practitioners and leaders in the field

*[Emergency Management](#)* Lucien G. Canton,2019-03-21 Provides a comprehensive examination of emergency management and offers concepts and strategies for creating effective programs This book looks at the larger context within which emergency management response occurs and stresses the development of a program to address a wide range of issues Not limited to traditional emergency response to natural disasters it addresses a conceptual model capable of integrating multiple disciplines and dealing with unexpected emergencies Emergency Management Concepts and Strategies for Effective Programs Second Edition starts by focusing on the three pillars on which successful emergency management is based an understanding of history knowledge of social science research and technical expertise in emergency management operations It provides insight as to how emergency management has evolved and suggests reasons why the current method of response planning doesn t work as well as it should The book then goes on to discuss establishing and administering the emergency

management program It looks at the analysis of risk as the basis for strategy development and considers both the traditional macro view of hazard identification and analysis as well as the micro view required for continuity planning Strategy development is examined next followed by coverage of planning process techniques and methods The book finishes with chapters on coordinating response leading in crisis and crisis management Features two new chapters on the development of national response strategy and leadership in a crisis Incorporates the Principles of Emergency Management adopted by many emergency management professional associations and agencies Encourages the development of an enterprise wide program to address a wide range of potential threats Covers the various phases of comprehensive emergency management Integrates academic research with practical experience and case studies Emergency Management Concepts and Strategies for Effective Programs is an important book that will benefit students law enforcement and state and local emergency managers and planners involved in emergency management

*Disasters and the American State* Patrick S. Roberts,2013-10-28 Disasters and the American State offers a thesis about the trajectory of federal government involvement in preparing for disaster shaped by contingent events Politicians and bureaucrats claim credit for the government's successes in preparing for and responding to disaster and they are also blamed for failures outside of government's control New interventions have created precedents and established organizations and administrative cultures that accumulated over time and produced a general trend in which citizens politicians and bureaucrats expect the government to provide more security from more kinds of disasters The trend reached its peak when the Federal Emergency Management Agency adopted the idea of preparing for all hazards as its mantra Despite the rhetoric however the federal government's increasingly bold claims and heightened public expectations are disproportionate to the ability of the federal government to prevent or reduce the damage caused by disaster

**Toward a Peaceable Future** Yōichirō Murakami,Noriko Kawamura,Shin Chiba,2005 In a pioneering cross cultural transnational and multifaceted endeavor Japanese and American scholars from various disciplines jointly explore challenging questions by redefining the three key concepts of peace security and *kyosei* The book offers new perspectives for interdisciplinary peace studies and stimulates a public dialogue on how to shape a safer and more peaceful future for individuals communities and nations

**Natural Disaster Analysis After Hurricane Katrina** Harry Ward Richardson,Peter Gordon,James Elliott Moore,2008 Hurricane Katrina was a pivotal event in the history of disaster mismanagement whose impact will be felt well into the future The papers in this volume explore key policy implications arising from the storm and its aftermath

**Contingency Planning for Maritime Incidents** Dr. Capt. Vivek Jain, Dr. Iris Jiyeon Kim,2025-11-05 Is it possible to eliminate the occurrence of maritime incidents All parties engaged in maritime commerce endeavour to reduce both the probability and impact of maritime incidents acknowledging the significant ramifications such events hold for all stakeholders This book states that contingency planning differs from crisis planning and traditionally has not covered post casualty recovery within the concept of business continuity The lack of clarity around this

concept highlights a gap in industry contingency planning literature and training This two volume book introduces a new contingency planning model applies it to 22 maritime incidents and offers guidance on training hydrodynamics towage salvage maritime law and general average issues in contingency planning These chapters provide comprehensive guidance for managing maritime incidents minimising the need to consult multiple resources Each chapter includes both theoretical analyses of maritime scenarios and case study research with a dedicated section on LNG ships The content aims to assist readers in understanding effective strategies for addressing maritime incidents The book is suitable for shipboard and shore based professionals maritime lawyers loss prevention specialists surveyors general average practitioners researchers regulatory authorities classification societies and other stakeholders It is expected to become the industry s standard reference on maritime incidents

*Shelter from the Storm* William L. Waugh,2006-10-09 The articles in this volume address some of the more serious issues raised by Katrina including the responsibility of public officials to ensure that the system works the president s role in disasters and his role in the Katrina disaster disaster myths and the erroneous assumptions that underlie our current programs emergent and prosocial behavior in disasters individual and community vulnerabilities the sheltering and housing of very large numbers of evacuees physical and mental health impacts of disaster the need to manage hazardous areas better the need to promote disaster resiliency to facilitate recovery the need to mitigate hazards and ensure against losses the need to develop national partnerships for disaster recovery the need to organize emergency response and emergency management effectively to ensure agility and discipline and the need to work effectively within the nations s federal system with its shared responsibility for homeland security and emergency management p 9

**Half-Lives and Half-Truths** Barbara Rose Johnston,2007-03-19 A collection of papers by activists and anthropologists reveals the devastating complex and long term environmental health problems afflicting the people who worked in uranium mining and processing lived in regions dedicated to the construction of nuclear weapons or participated often unknowingly in radiation experiments The nations and individuals many of them members of indigenous or ethnic minority communities are now demanding information about how the United States and the Soviet Union poisoned them and meaningful remedies for the damage done to them and the generations to come

**Justice Ignited** Brian Martin,2007 Attacks can backfire on attackers sometimes spectacularly Examples include the beating of Rodney King by Los Angeles police in 1991 the surveillance of Ralph Nader in 1965 and the invasion of Iraq in 2003 Attackers often inhibit adverse reactions by covering up the attack

*The Nation* ,1999 *Managing the Unexpected* Karl E. Weick,Kathleen M. Sutcliffe,2001-07-19 Of all the people Tom and I quoted in In Search of Excellence Karl Weick was hands down the most influential As a researcher and thought leader on matters organizational and strategic Karl gets an eleven on my scale of one to ten Now Weick and Sutcliffe have written on a subject they have been researching for a very long time excellence in responding to crisis in organizational settings that are inherently complex and dangerous The differences they find between these organizations and the ones that well kill

people have much to teach us all even those of us operating in less dangerous settings I loved this book even the footnotes Bob Waterman coauthor In Search of Excellence The cost of unpleasant surprises in business is escalating Missed earnings or late and unsafe products or services for example can result in disastrous consequences for a company and its management Weick and Sutcliffe offer five sound organizational principles for building a company that delivers what it promises This is an exceptionally well written and practical book that can ensure your company's future Michael Beer Cahners Rabb Professor of Business Administration Harvard Business School For anyone who wants a better understanding of how organizations and leaders can cope with and master ambiguity uncertainty and change this is the first and best book to go to Warren Bennis University Professor and Distinguished Professor of Business Administration University of Southern California Marshall School of Business and coauthor Geeks and Geezers Breaks important new ground in organization theory and provides extremely relevant insights for leaders who want to create high performance cultures that are also truly adaptable and resilient Written in a captivating style filled with evocative examples and pragmatic guidelines this book should be mandatory reading for both theorist and practitioner alike John Seely Brown former director Xerox Palo Alto Research Center and coauthor The Social Life of Information HBSP 2000 A must read for managers and others in organizations with low tolerance for error Weick and Sutcliffe's book is filled with recipes for success Karlene H Roberts professor Walter A Haas School of Business University of California Berkeley *Hurricane Katrina Symposium*, 2007

### **WMD Terrorism** Stephen M.

Maurer, 2009 This collection of essays is a current and comprehensive review of what scientists and scholars know about WMD terrorism and America's options for confronting it Complete with mathematical methods for analyzing terrorist threats and allocating defense resources this multidisciplinary perspective addresses all forms and defenses of WMD and the role of domestic U.S. politics in shaping defense investments and policies Also identified are multiple instances in which the conventional wisdom is incomplete or misleading

### **Harvard Business Review**, 2004 **Enabling Creative Chaos**

Katherine Kang-Ning Chen, 2009-09 In the summer of 2008 nearly fifty thousand people traveled to Nevada's Black Rock Desert to participate in the countercultural arts event Burning Man Founded on a commitment to expression and community the annual weeklong festival presents unique challenges to its organizers Over four years Katherine K Chen regularly participated in organizing efforts to safely and successfully create a temporary community in the middle of the desert under the hot August sun Enabling Creative Chaos tracks how a small underfunded group of organizers transformed into an unconventional corporation with a ten million dollar budget and two thousand volunteers Over the years Burning Man's organizers have experimented with different management models learned how to recruit motivate and retain volunteers and developed strategies to handle regulatory agencies and respond to media coverage This remarkable evolution Chen reveals offers important lessons for managers in any organization particularly in uncertain times

### **Rural America in a Globalizing World** Conner Bailey, Leif Jensen, Elizabeth Ransom, 2014 This fourth Rural Sociological Society decennial

volume provides advanced policy scholarship on rural North America during the 2010 s closely reflecting upon the increasingly global nature of social cultural and economic forces and the impact of neoliberal ideology upon policy politics and power in rural areas The chapters in this volume represent the expertise of an influential group of scholars in rural sociology and related social sciences Its five sections address the changing structure of North American agriculture natural resources and the environment demographics diversity and quality of life in rural communities

**Principles of Security Management** Brian R. Johnson,2005 This book makes an accessible introduction to contemporary management theories and concepts applied to private security Incorporating the latest business and social science research and illustrated throughout with case studies written by experienced security professionals the book provides readers with a comprehensive understanding of what it takes to be an effective security manager in the 21st century Detailed coverage includes the topics of leadership supervision planning and decision making recruitment and selection training motivation performance appraisal discipline and discharge labor relations budgeting and scheduling For managers and leaders in the private security industry and for human resource personnel

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