

**Model Law Enforcement Contract:  
A Management Perspective  
(Second Edition)**



**A Guide For Law Enforcement Employers On  
Drafting Contract Language.**

**By Richard Whitmore**

# Model Law Enforcement Contract A Management Perspective

**Ben A. Vollaard**

## **Model Law Enforcement Contract A Management Perspective:**

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**Labor**

## **Unions, Management Innovation and Organizational Change in Police Departments** John DeCarlo,Michael J.

Jenkins,2015-08-25 This Brief examines the role of Police Unions in law enforcement policy development It provides an overview of the historical and political background of police labor unions and takes a critical look at the shifting perception of labor unions from generally positive to somewhat negative to compare this perception with their real impact It examines the perceived role that unions play whether positive negative or neutral in the development and advancement of contemporary law enforcement agencies and their respective policies This work provides a multisite survey of police administrators views and opinions on police union impact on a variety of police functions including delivery of services prevention of crime and disorder and interaction with the public The results of this research provide a comprehensive look at ways to improve the ways police departments operate and how they improve and enhance legitimacy in their communities It provides a context for the current state of the public sector labor relations environment It will be of interest to researchers in criminology and criminal justice police science and public policy

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*Model Law Enforcement Contract* Will Aitchison,1999 Will Aitchison Portland Oregon is a leading attorney in the field of labor law He is the author of seven books and a frequent lecturer to

management and labor groups

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**Crime Control Digest** ,1981

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**An Introductory Guide to EC Competition Law and**

**Practice** Valentine Korah,1994

*Proactive Police Management* Edward A. Thibault,Lawrence M. Lynch,R. Bruce

McBride,2004 Our approach to police organizational management is proactive rather than reactive with police managers anticipating events through planning using police personnel and resources effectively and delivering a whole range of police services to the community This proactive concept is not new In the preface of the 1829 duty manual of the recently organized London Metropolitan Police Commissioners Rowan and Mayne wrote It should be understood at the outset that the object to be obtained is the prevention of crime To this great end every effort of the police is to be directed The security of person and

property the preservation of public tranquility and all other objects of a police establishment will thus be better effected than by the detection and punishment of the offender after he has succeeded in committing the crime Every member of the police force as the guide for personal and professional conduct should constantly keep this in mind Officers and police constables should endeavor by such vigilance and activity as may render it impossible for anyone to commit a crime within that portion of the town under their charge Thus proactive policing is a grand and noble tradition of the first modern police force and policing throughout the ages Based on the authors experience in education policing and management three important considerations must be made before discussing proactive management for American policing First we believe that sound management is management based on a combination of theory and practice Practice without analysis causes us to repeat the mistakes of history so our theoretical analysis must be directed toward the practical for implementation into the day to day rigors of operating a police department Second we reject complete adherence to the authoritarian as well as to the purely participatory styles of management In the authoritarian model which dominates many police organizations important elements of planning and communications are eliminated or lost In the full participatory model response to emergency and life threatening situations is hampered because too many people are involved and decisions take too long In crisis management for example one person has to be in charge of the crisis management team with subordinates responding to this top administrator Third we rely to a great extent on the consultative style of management As will be shown the consultative style leaves room for change and doors open throughout all elements of the police organization It can be an efficient and dynamic style of management provided that the necessary elements of a well run law enforcement agency are met Consultation also includes discussions with the community on law enforcement and safety problems It is one of the key ingredients for community oriented and problem oriented policing which are being publicly advanced by police and community leaders Proactive planning to deal with an infrastructure attack or activity by a spree sniper has to be done in consultation with private and public agencies and the community This new edition of Proactive Police Management provides a review analysis and synthesis of the various approaches to police management including traditional scientific management the behavioral systems approach and the human relations approach There is enough detail concerning basic organization and management skills that police managers and students of police management will find the text useful At the same time major conceptual contributions from the behavioral sciences and human relations are explored in the context of police management Most important is the constant theme of being proactive planning ahead anticipating the future and attempting to establish some control by police managers over those future events Community policing is emphasized Overall community policing echoes the relationship between police and the community before automobiles and wireless radios Much attention is also paid to evolving theories such as total quality management and reengineering along with new applications of computer technology such as the spatial and time analysis of crime events This combination of new proactive management concepts

and the application of new technology continues to revolutionize policing as well as other private and public services in the United States In the first edition we wrote that most police departments operate on traditional organization principles as stated in O W Wilson s classic police administration text from the 1950s Since the 1990s college educated and professionally trained managers have become concerned with twenty first century proactive communication advances and organizational theories that can be readily applied to their departments Policing today remains in the limelight in terms of ethics the use of authority and force the crime problem as related to increased drug use and trafficking and repeated calls by state and national leaders for dealing with crime and terrorism problems Correspondingly many police managers complain that they must do more with less under the burden of antiquated civil service and collective bargaining rules and reduced budgets From the viewpoint of the general public there is widespread support for police to contain crime Communities will no longer tolerate corruption and brutality as shown by the response to police brutality and racism in Los Angeles New York City and Cincinnati along with the racial profiling issues in New Jersey and Maryland The events of September 11 2001 have had a profound impact on American policing Departments of all sizes and types are now taking on additional responsibilities related to homeland security and emergency planning It is against this background that we present the proactive style of management This book is widely used both as a textbook for college and university classes in police management and as a reference text for police managers in dealing with operational issues in their departments It is also used for training police supervisors and administrators and is required reading for civil service promotional examinations

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