

Measuring Hospital Performance



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**Peter C. Smith, Elias Mossialos, Irene
Papanicolas, Sheila Leatherman**

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Measuring Hospital Performance John R. Griffith, 1978 A proposal is made for a new set of measures of community general hospital performance. The set is conceived as summarized in fewer than two dozen specific statistics covering three areas of cost, quantity and quality of hospital services and as placing heavy emphasis upon the identification of a service population or community for each hospital. The statistics would be presented in terms of this community. Dato 891116 internt il

Measuring Hospital Performance Anthony Shih, Stephen C. Schoenbaum, Commonwealth Fund, 2007

Measurement

of Hospital Performance Gerard O'Callaghan, 2011 The rationale for carrying out this research was to address the clear lack of knowledge surrounding the measurement of public hospital performance in Ireland. The objectives of this research were to develop a comprehensive model for measuring hospital performance and using this model to measure the performance of public acute hospitals in Ireland in 2007. Having assessed the advantages and disadvantages of various measurement models the Data Envelopment Analysis (DEA) model was chosen for this research. DEA was initiated by Charnes, Cooper and Rhodes in 1978 and further developed by Fare et al 1983 and Banker et al 1984. The method used to choose relevant inputs and outputs to be included in the model followed that adopted by Casu et al 2005 which included the use of focus groups. The main conclusions of the research are threefold. Firstly it is clear that each stakeholder group has differing opinions on what constitutes good performance. It is therefore imperative that any performance measurement model would be designed within parameters that are clearly understood by any intended audience. Secondly there is a lack of publicly available qualitative information in Ireland that inhibits detailed analysis of hospital performance. Thirdly based on available qualitative and quantitative data the results indicated a high level of efficiency among the public acute hospitals in Ireland in their staffing and non-pay costs averaging 98.5%. As DEA scores are sensitive to the number of input and output variables as well as the size of the sample it should be borne in mind that a high level of efficiency could be as a result of using DEA with too many variables compared to the number of hospitals. No hospital was deemed to be scale efficient in any of the models even though the average scale efficiency for all of the hospitals was relatively high at 90.3%. Arising from this research the main recommendations would be that information on medical outcomes, survival rates and patient satisfaction should be made publicly available in Ireland that despite a high average efficiency level that many individual hospitals need to focus on improving their technical and scale efficiencies and that performance measurement models should be developed that would include more qualitative data.

Measuring Hospital Performance Using Multi-product Stochastic Cost Frontier Analysis in Florida Hospitals Jong H. Kim, 2005

Measuring hospital performance using multi-product stochastic cost

frontier analysis in Florida hospitals Jong H. Kim, 2005

Measuring Hospital Performance Miika Linna, Finland.

Sosiaali-ja terveysalan tutkimus- ja kehittämiskeskus, STAKES, National Research and Development Centre for Welfare and

Health, 1999. The main objectives of this study were to quantify the differences in hospital productivity and efficiency in

Finland using various modelling techniques and to find explanations for the observed differences In addition this study analyses and discusses differences between methods used in the measurement of hospital productivity and efficiency This study was able to discern the existence of consideration differences in technical and cost efficiency between Finnish hospitals in 1988 1994 The use of non parametric techniques and Malmquist productivity progress in the latter half of the observation period

Measurement of Hospital Performance Debra Kay Dierksmeier Anderson,1998

Hospital Performance in

Brazil Gerard Martin La Forgia,Bernard Couttolenc,2008-01-01 Drawing on an eclectic array of research and evaluative studies culled from a mix of sources this volume analyzes Brazilian hospital performance along several policy dimensions including resource allocation and use within hospitals hospital payment mechanisms organizational and governance arrangements management practices and regulation and quality An agenda for hospital reform is proposed which synthesizes priorities that are integral to improving hospital performance and which should be considered for implementation in the near and medium term

Measuring Quality Performance in Health Care Dia Kamel Hassan,2007-01-10 Health cost is

escalating Today health care systems are responsible for a considerable proportion of public expenses Patient safety became a major concern and evolved as a global problem with the increase in public perception on adverse events As a result

improving the quality of care and measuring performance using effective measurement tools became major public and political issues challenging health care organizations In response to this considerable effort and expenses have been devoted to develop and implement quality initiatives in health care organizations It is essential that the assessment of quality

initiatives use evidence based measurements to evaluate their outcomes Joint Commission International JCI a wholly controlled non profit affiliate of Joint Commission on Accreditation of Healthcare Organizations JCAHO was established with a goal to continuously improve the level of healthcare organizations by introducing international standards and indicators applicable to different countries around the globe Anecdotal evidence and numerous testimonials suggest performance improvement yet no empirical studies have been conducted to demonstrate the overall benefits of applying the JCI standards in countries outside the US This book presents a robust methodology to measure quality performance of health care organizations and evaluate the effectiveness of JCI standards in improving the quality of care The book is based on a study that used a holistic performance measurement model to measure the effect of the newly developed JCI standards on the perceived quality performance and the progress toward organizational excellence of a 400 bed hospital in a developing country The study used a longitudinal quantitative design over a period of 15 months Structured questionnaires were used to collect data from 250 staff 250 patients and families 200 patients medical records and 60 self assessment surveys based on the accreditation bodies approach The results showed a significant perceived improvement in the overall organizational performance index 15 months after the implementation of JCI standards The results highlighted many areas of strength in the standards mainly in their impact on organizational excellence quality improvement and patients safety leadership and

management performance patients satisfaction and delight organizational learning organizational ethical performance and documentation The results also identified opportunities for improvement in the JCI standards with respect to human resource management and the absence of standards that address issues existing in organizations with corporate structures

Measuring Regional Hospital Performance Manuel Brian Strange,2004 **Measurement and Analysis in Transforming Healthcare Delivery** Harry C. Sax,2016-12-08 This volume is complementary to Volume 1 Quantitative Approaches in Health Systems Engineering which provides in depth analysis of the statistical and quantitative aspects of Health Systems Engineering Volume 2 Practical Applications to Engage and Align Providers and Consumers builds upon these concepts with the integration of additional economic performance and quality measures Stressing the importance of changes in the economics of health care financing it will serve as a resource for not only leaders of organizations but also providers who will be practicing a different type of medicine from that of which they were trained After defining the challenges the authors will quantify and define funds flows and various margins necessary for viability how providers will be measured and rewarded for quality and the importance of accurate dashboard of physician performance Types of payment systems including capitation ACOs risk contracts and hybrid forms of fee for service will be defined and their relative advantages discussed Lessons from other countries that provide high quality care at a lower cost will be examined for applicability to our challenges Finally experts in leadership will focus on influencing behavior to achieve results while remembering that healthcare is about the patient This textbook will serve as a useful resource for clinicians healthcare executives governmental agencies and emerging leaders in organizations *Selection of Indicators for Hospital Performance Measurement* Jérémie Veillard,2004 **An Integrated Measure of Hospital Performance** David A. Wise,Urban Institute,Keystone Peer Review Organization,1990 DHHS Publication ,1980 Measuring Hospital Output Philip Michael Tatchell,1980 This paper reviews the literature on the definition and measurement of hospital output Two approaches are distinguished adjustment for service mix and for case mix Two measures for the service mix method are discussed 1 Facilities and services available and 2 Services and procedures performed Examples of the case mix approach discussed include specialty mix international classification of diseases adapted groupings and various measures by complexity of severity of disease Other subjects considered are the problem of changes over time and quality of care and productivity as measures of hospital performance **Overcoming Performance Measurement Challenges for Hospitals** Joint Commission Resources, Inc,2005-05-01 **Performance Measurement for Health System Improvement** Peter C. Smith,Elias Mossialos,Irene Papanicolas,Sheila Leatherman,2010-01-07 In a world where there is increasing demand for the performance of health providers to be measured there is a need for a more strategic vision of the role that performance measurement can play in securing health system improvement This volume meets this need by presenting the opportunities and challenges associated with performance measurement in a framework that is clear and easy to understand It examines

the various levels at which health system performance is undertaken the technical instruments and tools available and the implications using these may have for those charged with the governance of the health system Technical material is presented in an accessible way and is illustrated with examples from all over the world Performance Measurement for Health System Improvement is an authoritative and practical guide for policy makers regulators patient groups and researchers

How Can Hospital Performance be Measured and Monitored? Charles Shaw,2003 **The Status of the Hospital Market Efficiency Model** Catherine F. Saurbier,1982 **Measuring Cost and Analyzing Hospital Performance** Sara Jamalabadi,2022

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Table of Contents Measuring Hospital Performance

1. Understanding the eBook Measuring Hospital Performance
 - The Rise of Digital Reading Measuring Hospital Performance
 - Advantages of eBooks Over Traditional Books
2. Identifying Measuring Hospital Performance
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Measuring Hospital Performance
 - User-Friendly Interface
4. Exploring eBook Recommendations from Measuring Hospital Performance
 - Personalized Recommendations
 - Measuring Hospital Performance User Reviews and Ratings
 - Measuring Hospital Performance and Bestseller Lists
5. Accessing Measuring Hospital Performance Free and Paid eBooks
 - Measuring Hospital Performance Public Domain eBooks
 - Measuring Hospital Performance eBook Subscription Services
 - Measuring Hospital Performance Budget-Friendly Options
6. Navigating Measuring Hospital Performance eBook Formats

- ePub, PDF, MOBI, and More
- Measuring Hospital Performance Compatibility with Devices
- Measuring Hospital Performance Enhanced eBook Features

7. Enhancing Your Reading Experience

- Adjustable Fonts and Text Sizes of Measuring Hospital Performance
- Highlighting and Note-Taking Measuring Hospital Performance
- Interactive Elements Measuring Hospital Performance

8. Staying Engaged with Measuring Hospital Performance

- Joining Online Reading Communities
- Participating in Virtual Book Clubs
- Following Authors and Publishers Measuring Hospital Performance

9. Balancing eBooks and Physical Books Measuring Hospital Performance

- Benefits of a Digital Library
- Creating a Diverse Reading Collection Measuring Hospital Performance

10. Overcoming Reading Challenges

- Dealing with Digital Eye Strain
- Minimizing Distractions
- Managing Screen Time

11. Cultivating a Reading Routine Measuring Hospital Performance

- Setting Reading Goals Measuring Hospital Performance
- Carving Out Dedicated Reading Time

12. Sourcing Reliable Information of Measuring Hospital Performance

- Fact-Checking eBook Content of Measuring Hospital Performance
- Distinguishing Credible Sources

13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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