

## Cases in Operations Management

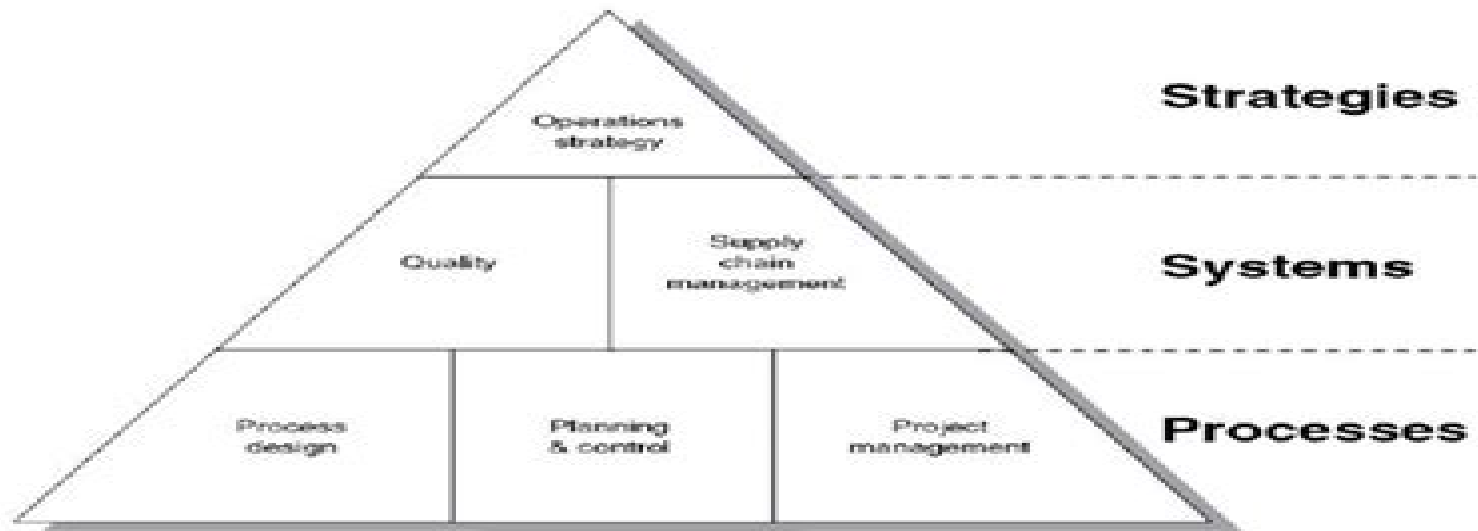


Figure 1.1 Building Blocks of Operations Management

This exercise aims at familiarizing students with the operations strategy. The cases are:

- **Operations Strategy**

- |   |            |
|---|------------|
| 1. Budler Metal Products: Focusing the Factory            | 2 students |
| 2. Mitel Semiconductor                                    | 2 students |
| 3. Electrosteel Castings Limited                          | 3 students |
| 4. Blinds To Go: Invading the Sunshine State              | 3 students |
| 5. ASIMCO International Casting Company (A)               | 3 students |
| 6. The Atlanta Symphony Orchestra                         | 4 students |
| 7. Navistar: Environmental Management (A)                 | 2 students |
| 8. Indian Oil Corporation Limited. - The Mathura Refinery | 3 students |

### Required:

You are required to present **two** documents (Report & PPT presentation):

#### For the report:

1. Summarize the introduction before the cases.

# Operations Management Cases

**Christopher Voss**



## **Operations Management Cases:**

*Cases in Operations Management* Robert D. Klassen, 2006 The Ivey Casebook Series is a co publishing partnership between SAGE Publications and the Richard Ivey School of Business at The University of Western Ontario Due to their popularity in more than 60 countries approximately 200 new cases are added to the Ivey School of Business library each year Each of the casebooks comes equipped with instructor s resources on CD ROM These affordable collections will not only help students connect to real world situations but will benefit corporations seeking continued education in the field as well Cases in Operations Management Building Customer Value Through World Class Operations is unique in its strong grounding in real world decisions The cases are structured into six chapters each of which offers an overview of key concepts Given that most managers will need to function effectively in an international context the cases draw from challenges faced by experienced managers in such varied settings as China France India Italy Japan the Netherlands Trinidad Vietnam and others in addition to the United States and Canada These cases continue to illustrate basic concepts while expanding students understanding of economic political and cultural concerns that must be interwoven into such key areas as process design quality and supply chain management The following are represented in this casebook Strong decision orientation of real world cases Clear development of the link between business processes and customer value Diversity of international case settings Mixture of cases simulations and in class exercises Includes Instructors Resources on CD ROM with detailed 6 10 page casenotes for each case preparation questions for students to review before class discussion questions and suggested further readings The IVEY Casebook Series Cases in Business Ethics Cases in Entrepreneurship Cases in Gender Diversity in Organizations Cases in Operations Management Cases in Organizational Behavior Cases in the Environment of Business Cases in Alliance Management Mergers and Acquisitions Text and Cases

*Cases in Operations Management* Robert Johnston, 1997 The second edition of this clearly structured text provides ready to use cases based on company experiences For easy use the cases have been grouped into subject areas which students are likely to face on a typical operations management course

*Logistics, Supply Chain and Operations Management Case Study Collection* David B. Grant, 2016-03-03 The Logistics Supply Chain and Operations Management Case Study Collection contains real life scenarios from leading companies including Volvo Vortex Honda of America Green Cargo and Swedish Transport Administration It includes a foreword by Martin Christopher Comprehensive in scope and scrupulous in detail this collection includes actual events experienced by businesses of every size from SMB s to some of the most successful corporations in manufacturing transportation hospitality and other industries Readers will discover proven tactics and innovative solutions for handling uncertainties solving problems and circumventing risk plus a wealth of information to guide strategy and decision making Readers involved in logistics and supply chain management will find the Logistics Supply Chain and Operations Management Case Study Collection full of immediate application of strategies and tactics to situations and challenges valuable tools for

testing management proficiency in crisis mitigation and resolution independent learning modules and professional training programmes expanded question and answer sections designed to measure knowledge transfer and lessons learned engaging topical situations highly relevant to the fields of logistics supply chain management and operations Students and prospective managers will learn crucial skills to meet current challenges qualify for professional advancement and achieve success

Operations Management Roger G. Schroeder, Schroeder Roger, 2000-06 Operations Management Contemporary Concepts and Cases is the first of its kind and meets a growing need in the market More professors are searching for a text that contains both text and cases They are also searching for a shorter and flexible text which allows them to assign additional readings cases or simulations With the emergence of team taught and cross functional programs Roger Schroeders book is a perfect fit as the book integrates cross functional coverage and examples in every chapter The size and price of the book also make it attractive for the cross functional curriculum since those courses often require the student to purchase more than one text The cases offer variety in length and rigor with several of the cases being from Harvard and Darden This variety makes the book appropriate for both undergraduates and MBA students The student CD ROM which is packaged with the book is an interactive learning tool and brings the material to life Cases in Operations Management, 1993 65 Case Study Ideas In Production, operation, supply Chain And Logistics Management Dr. Asim Kumar Bandyopadhyay, 2022-04-26 This book is a compilation of case study ideas in the areas of production operation supply chain and logistics management POM SCL also incorporating operation strategies This book has been designed conforming to the standards of this common subject for the courses of Master of Business Administration MBA and Post Graduate Diploma in Management PGDM prescribed by the All India Council of Technical Education AICTE and University Grants Commission UGC The book consists of sixty five case study ideas covering almost the entire gamut of the subject concerned All these cases are based on Indian organizations industries using the characters with names typically Indian and the narrations of these cases reflect Indian work culture value systems and ethos All these cases are followed by a set of about half a dozen questions pertaining to the narrations with the corresponding answers suggested for the guidance of the teachers and the students alike Apart from making the book very convenient and handy for studying the subject it is also aimed at dispelling fears and apprehensions among the students with non science non technical background that they seem to have about this subject Getting familiar with the numerical exercises given and solved in this book by practice will make passing this subject a cakewalk for any average student The cases are so designed as to expose the students to the realities and challenges to the actual professional life while still seating in the class rooms much before entering a professional career The book provides a colossal value addition as both a complement and a supplement to the theories in the text books **Cases in Operations Management** Robert Johnston, Stuart Chambers, Christine Harland, 1997-02 **Operations Management** Roger G. Schroeder, 2000-06 Operations Management Contemporary Concepts and Cases is the first of its kind and meets a growing need in the market

More professors are searching for a text that contains both text and cases They are also searching for a shorter and flexible text which allows them to assign additional readings cases or simulations With the emergence of team taught and cross functional programs Roger Schroeder s book is a perfect fit as the book integrates cross functional coverage and examples in every chapter The size and price of the book also make it attractive for the cross functional curriculum since those courses often require the student to purchase more than one text The cases offer variety in length and rigor with several of the cases being from Harvard and Darden This variety makes the book appropriate for both undergraduates and MBA students The student CD ROM which is packaged with the book is an interactive learning tool and brings the material to life

**Cases in Operations Management (3a. Ed.).** Robert Johnston,2002      **The Supply Chain Management Casebook** Chuck Munson,2013 30 up to date case studies illuminate every aspect of modern supply chain management Risk management analytics global supply chain issues and much more Innovative processes technologies strategies and tactics An indispensable resource for both students and practitioners This casebook brings together 30 focused cases addressing virtually every aspect of supply chain management from procurement to warehousing strategy to risk management IT to supplier selection and ethics A global team of contributors presents key challenges in industries ranging from pharmaceuticals to fashion and previews issues ranging from the limits of lean to the potential of 3 D printing Cases vary in length and complexity offering maximum flexibility to both instructors and readers a convenient table provides fast access to specific topics Qualitative cases are supported by relevant discussion questions and sample responses quantitative cases are supported by completed numerical solutions and where applicable associated spreadsheets      Operations Management Slack,Johnston,2001-02      Cases in Operations Management / Operations Management Nigel Slack,Robert Johnston,Graham Clark,1996-12      *Operations Management Cases* William V. Gehrlein,2005 William V Gehrlein s Operations Management Cases provides a new collection of cases suited for introductory OM students These OM cases have all been classroom tested with undergraduates and MBA s and are unique in providing plenty of teachable and tested analysis opportunities for students Gehrlein s book provides cases on all OM topics with plenty of emphasis on analytic topics such as forecasting inventory and scheduling      **Cases in Production and Operations Management** Robert C. Meier,1982      Operations Management Roger G. Schroeder,2007 This text presents a number of case studies in operations management of varying length and rigor with several of the cases originating from Harvard and Darden The student CD ROM packaged with the book is an interactive learning tool and brings the material to life      **Cases in Operations Management** Vincent A. Mabert,Michael J. Showalter,1984-01-01      **Cases in Operations Management** Robert Johnston,1993-01-01

**Operations Management in Service Industries and the Public Sector** Christopher Voss,1985 Aimed at teachers and students on business and management courses teaching and studying Operations as well as those concerned with the management of specific service industries this book brings together concepts found in the wider literature as well as

presenting some new concepts      **"Operations Management" with "Cases in Operations Management"** Frances Slack,2003-12-24      *Operations and Supply Management 4.0* Marc Helmold,Brian Terry,2021-04-12 Fierce competition globalisation and the permanent liberalisation of markets have changed the face of supply chains and operations drastically Companies which want to survive in a hostile environment must establish the optimum combination of supply and operations This book provides a holistic and practical approach to operations management 4 0 and supply management 4 0 It combines operations and supply best practices across the value chain It explains comprehensively how these new paradigms enable companies to concentrate on value adding activities and processes to achieve a long term sustainable and competitive advantage The book contains a variety of best practices industry examples and case studies Focusing on best in class examples the book offers the ideal guide for any enterprise in operations and supply in order to achieve a competitive advantage across all business functions focusing on value adding activities

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