



Making Defense Reform Work

**The Project on
Monitoring Defense Reorganization**

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The Johns Hopkins
Foreign Policy Institute
Washington, D.C.

The Center for Strategic
and International Studies
Washington, D.C.

Making Defense Reform Work

**Richard H. Shultz, Roy Godson, Ted
Greenwood**

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Making Defense Reform Work James Blackwell, Barry M. Blechman, 1990 **Acquisition Reform** United States. General Accounting Office, 1989

Defense Reform and Technology Serge Herzog, 1994-05-30 To capture the defense reform debate surrounding the proper application of high technology in military systems this study focuses on tactical aircraft an area epitomizing cutting edge technology Air combat history is revisited including the 1991 Persian Gulf War to confirm reject or qualify positions advocating certain technologies in tactical aviation Emphasis is placed on enduring combat ideas and aircraft design principles The interaction between mission requirements inventory composition and aircraft design is discussed to illustrate the dynamics of constrained choice that enters acquisition decisions The relevance of reform arguments in the post Cold War era is assessed including the impact of political and economic constraints on future force mix options the shift from NATO centered contingencies to Third World Low Intensity Conflict LIC and the threat of conventional arms proliferation

Afterglow Or Adjustment? Mark Randal Brawley, 1999 Is the United States overstretched in its international commitments This book examines differing responses to overstretch in modern history focusing mostly on military and economic policies in the U S and Britain over the past century *Reorganizing the Joint Chiefs of Staff* Gordon Lederman, 1999-11-30 The Goldwater Nichols Department of Defense Reorganization Act of 1986 is the most important legislation to affecting U S national defense in the last 50 years This act resulted from frustration in Congress and among certain military officers concerning what they believed to be the poor quality of military advice available to civilian decision makers It also derived from the U S military s perceived inability to conduct successful joint or multi service operations The act passes after four years of legislative debate designated the Chairman of the Joint Chiefs of Staff as the principal military advisor to the President and sought to foster greater cooperation among the military services Goldwater Nichols marks the latest attempt to balance competing tendencies within the Department of Defense namely centralization versus decentralization and geographic versus functional distributions of power As a result of the Goldwater Nichols Act the Chairman of the Joint Chiefs has achieved prominence but his assignment is somewhat contradictory the spokesman and thus the advocate for the Commander in Chief while simultaneously the provider of objective advice to the President While the act did succeed in strengthening the CINCs authority and in contributing to the dramatic U S achievements in the Gulf War the air and ground campaigns revealed weaknesses in the CINCs capability to plan joint operations In addition the increased role of the military in ad hoc peacekeeping operations has challenged the U S military s current organizational structure for the quick deployment of troops from the various services Rapid technological advances and post Cold War strategic uncertainty also complicate the U S military s organizational structure

Parameters, 1991 **Weapons without a Cause** Theo Farrell, 2016-07-27 Why are certain weapons acquired in the United States and others not Theo Farrell addresses this question by examining the strategic institutional and budgetary issues surrounding four major weapon programmes

Extensive use is made of primary sources in analysing the origins development and outcomes of these programmes This book presents alarming evidence to show how the military services manipulate weapons acquisition to suit their own ends rather than national security It also analyses how Congress motivated by concerns over cost comes to play a greater role in shaping programme outcomes once weapons enter production *PM: Program Manager (Online) March April 2000 Issue ,*

Making Defense Reform Work Joint Project on Monitoring Defense Reorganization,Harold Brown,James Schlesinger,1988 The Project on Monitoring Defense Reorganization was initiated in 1987 to bring the collective experience of individuals who have served at the highest levels of the Department of Defense both military and civilian in defense industries and scientific establishment and on relevant committees of the U S Congress to bear on the complicated issues of defense management The mandate was narrow to assess the degree to which the requirement of the 1986 Goldwater Nichols Defense Commission were being implemented to evaluate the consequences of the steps that had been taken to date and to determine if further measures to implement these two reform efforts or additional kinds of reforms were desirable The general conclusion is the Department of Defense in many areas has made considerable progress toward implementing these changes In force planning programming and budgeting and in the planning and conduct of military operation there has been cautious movement toward effective implementation of the Goldwater Nichols legislation and the recommendations of the Packard Commission Reform of the weapon acquisition process has come much more slowly In one key area the participation of Congress in defense management and decision making there has been very little change This project was a joint effort of the Foreign Policy Institute of The Johns Hopkins University and the Center for Strategic and International Studies **U.S. Foreign Policy**

after the Cold War Randall B. Ripley,James M. Lindsay,2010-11-23 The cold war came to a grinding halt during the astounding developments of 1989 1991 The Berlin Wall fell Eastern European countries freed themselves from Soviet domination and the Soviet Union itself disintegrated after witnessing a failed coup presumably aimed at restoring a communist dictatorship Suddenly the evil empire was no more and U S foreign policy was forever changed This volume explores the revisions to a variety of bureaucratic institutions and policy areas in the wake of these political upheavals

Security Studies for the 1990s Richard H. Shultz,Roy Godson,Ted Greenwood,1993 The United States is grappling with a new security framework to replace the structure of the Cold War era American policymakers face a host of challenges including regional conflicts ethnic tensions and weapons proliferation that commanded little attention in the past And tomorrow is likely to bring new concerns barely on today s horizon Despite these changes the study of national security remains largely a creature of the Cold War The security studies discipline needs to be overhauled But how should it be revised so that tomorrow s citizens and experts are equipped to understand and help manage new challenges One option is to downgrade security studies and divert educational resources elsewhere Another is to redefine the subject to include the study of an all encompassing list of international problems The third choice is to retain basic definitions concepts and

subjects while also making significant adjustments Security Studies for the 1990s addresses all three options This book is the first to reexamine security studies in the post Cold War era Scholars and directors from leading security studies programs representing a cross section of viewpoints on foreign affairs discuss what new material needs to be taught and which courses and concepts should be recast Each chapter provides an indepth review of a major security studies course proposing needed changes and a model syllabus Subjects include intelligence policy global environmental problems the causes and termination of wars and collective security A chapter on the teaching of ethics a subject often neglected in the past is also featured

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Publishers' Trade List Annual,1992 **America and the World**,1989 **1987-1988** **Essays on Strategy**,1991

Essays on Strategy, X Mary A. Sommerville,1993 **Defending America's Security** Frederick H. Hartmann,Robert L. Wendzel,1990 Revised to take into account new geopolitical trends including the pre war stage of the US Iraq conflict as well as the latest changes in the US government this classroom oriented text examines US defense policies in the broader arenas of national security and international affairs Annotation copyrighted by Book News Inc Portland OR *Proceedings - United States Naval Institute* United States Naval Institute,1990-12 *The Oxford Guide to American Military History* John Whiteclay Chambers II.,Fred Anderson,G. Kurt Piehler,1999 *Making Government Work*,1992 Presented by the Texas Public Policy Foundation Cover Includes bibliographical references

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